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Financial Report
OF
GEO. A. HORMEL & COMPANY
AUSTIN, MINNESOTA
for the
Fiscal Year Ended October 25, 1952

OFFICERS

Jay C. Hormel	- - - - -	Chairman of the Board
H. H. Corey	- - - - -	President
R. F. Gray	- - - - -	Executive Vice President
R. H. Daigneau	- - - - -	Vice President
Park Dougherty	- - - - -	Vice President
R. D. Gower	- - - - -	Vice President and Controller
T. H. Hocker	- - - - -	Vice President
Clarence A. Nockleby	- - - - -	Vice President
J. L. Olson	- - - - -	Vice President
E. J. Garrity	- - - - -	Assistant Vice President
M. F. Dugan	- - - - -	Treasurer
Geo. W. Ryan	- - - - -	Secretary and Assistant Treasurer
P. C. Knopf	- - - - -	Assistant Treasurer
R. C. Dougherty	- - - - -	Assistant Secretary
R. H. Biedermann	- - - - -	Assistant Controller
E. H. Larson	- - - - -	Assistant Controller



DIRECTORS

R. S. Banfield
S. D. Catherwood
H. H. Corey
R. H. Daigneau
Park Dougherty
M. F. Dugan
R. D. Gower
R. F. Gray
T. H. Hocker
Jay C. Hormel
Clarence A. Nockleby
J. L. Olson

Austin, Minnesota
November 28, 1952

To the Stockholders of
Geo. A. Hormel & Company

The financial report of your Company for the fiscal year ended October 25, 1952 is submitted herewith.

Net dollar sales for the year amounted to \$306,162,883. This is an increase of eight-tenths of one per cent over the previous year and makes the second successive year the Company's net sales have exceeded three hundred million dollars.

The sales tonnage this year reached a new high. It amounted to 906,786,018 pounds, an increase over the year before of 7.1%. This marks the sixth successive year that tonnage sales have increased.

Despite the increase in the volume of sales, the earnings declined. After allowing for dividends on preferred stock, the net earnings applicable to the common stock were \$2,055,080, or \$4.02 per share, compared to \$4.54 per common share the year before.

Lower earnings are accounted for by lower product prices and increased operating costs. Contributing to the latter were the restrictions imposed by the Office of Price Stabilization, high taxes, increased interest cost on money borrowed and higher wages. We, with other meat packers, granted a 6 cents an hour general wage increase in December of 1951, plus a 1½ cent increase in women's wages and other adjustments. Because of conditions, the food industry, as a whole, was not able to pass along the higher operating costs.

In the year, lard and other fats and fat cuts declined substantially in price. Traditionally, lard sold at 1½ times the cost of the live hog. But currently it has been selling at less than ½ the cost. The same applies to beef fat values. The prices of hides and sheep pelts, likewise, declined substantially in the year.

In our financial report, market declines were absorbed as we continued to price our inventory at the lower of cost or market.

The Company paid in Joint Earnings to all eligible employees the sum of \$698,346 which amounted to 1.404 weeks' checks based on a 40-hour week. The year's contribution to the Hormel Employees' Profit-Sharing Trust was \$1,144,620.

Our net profit amounted to 70 cents per hundred dollars of sales, or about 24 cents per hundredweight of product sold. Considering the investment required to operate our kind of business, the earnings per dollar of sales are inadequate and we are not satisfied with this condition. Normally, a business should be able to pay a reasonable dividend to its stockholders and, at the same time, reinvest in the business the money required for new buildings, equipment, increased working capital and general development.

In spite of lower earnings, we managed to increase slightly our net cur-

rent assets employed as working capital, partly from the money we earned above our dividends, and because we spent less for new buildings and improvements than our current depreciation. This is because we postponed as far as possible the investment in additional buildings and facilities. We have, however, maintained our plants and provided additional machinery and equipment where most needed. Following this curtailment policy, our expenditures for new and improved facilities throughout all of our plants amounted to only \$1,201,599. The growth of our business requires more capital expenditures than this which means larger profits are necessary to carry on Company expansion.

For many years our Company has engaged vigorously in research. We have continually experimented in improving our products and developing new ones. Less spectacular are the experiments in processes. As a rule, our success here has not been publicized outside of our own Company. This year, in process improvement, our Practical Research Division has accomplished a significant development with the Hormel Hog Immobilizer. This is a new method of slaughtering hogs. The catching and hanging of hogs for slaughter has always been a job rough and tough on both man and beast. Our new method revolutionizes this operation. It will save our Company a substantial amount of money yearly—in better product, improved working conditions and lower labor costs. This process is fully patented and has profit possibilities in its sale to other companies. The October 1 issue of the SQUEAL, the Hormel news magazine, carried an article which more completely describes the new method. A copy will be sent on request.

The government price controls in their countless regulations are a handicap and an expense to us. Yet, with meat prices presently well below ceilings, they are no protection to the public. We believe they should be abolished.

Stockholders' investment, as shown in the balance sheet, amounted to \$24,969,078. Except for the long-term notes which are payable serially the Company had no bank loans or other borrowed money at the end of the year. The net working capital amounted to \$15,283,333. We have continued our overall plan of keeping our financial house in order. The large sums of money borrowed for operations during the year were retired by the year end, and we also paid off \$1,300,000 of our long-term notes. The balance due on the long-term notes is \$5,900,000 plus \$1,300,000 which is due within the year and is carried as a current liability in the balance sheet.

The management is truly appreciative of the fine support we have had from all the men and women in the organization.

It is the hope of your management to continue to increase the sale of the Company's product and to improve the profits so that we can hold and expand our position in the industry. We do not expect an easy year ahead, but because of abundant feed crops in all of the corn belt states we can look forward confidently to a good supply of livestock. We feel optimistic toward the future of our business.

H. H. COREY
President

BALANCE

Geo. A. Hormel & Company

October

ASSETS

	CURRENT ASSETS	\$31,832,270
Cash -----	\$ 4,612,716	
Accounts receivable, less allowance of \$100,000	10,449,440	
Inventories of products, livestock, packages and materials—at lower of cost or market-----	16,526,302	
Unexpired insurance premiums and other pre-paid expenses -----	<u>243,812</u>	
	PROPERTY, PLANT AND EQUIPMENT	15,585,745
Land—at cost -----	\$ 303,928	
Buildings and equipment-----	14,523,902	
Cost -----	\$26,131,158	
Less allowances for depreciation and amortization -----	<u>11,607,256</u>	
Movable equipment—inventoried at cost, less amortization -----	<u>757,915</u>	

\$47,418,015

CE SHEET

ny — Austin, Minnesota

25, 1952

LIABILITIES

CURRENT LIABILITIES \$16,548,937

Accounts payable and accrued expenses, including pay rolls, profit-sharing trust contribution, etc. -----	\$13,021,215
Dividends payable November 15 -----	341,369
Federal taxes on income—estimated -----	1,886,353
Portion of bank term loans due within one year -----	<u>1,300,000</u>

LONG-TERM DEBT 5,900,000

Unsecured notes payable to banks	\$ 7,200,000
Due \$900,000 annually on September 1 to 1956 -----	\$3,600,000
Due \$400,000 annually on September 29 to 1956, and \$1,000,000 on September 29, 1957 and 1958 -----	<u>3,600,000</u>
Less amounts due within one year, shown above as current liability -----	<u>1,300,000</u>

STOCKHOLDERS' INVESTMENT 24,969,078

Preferred stock, cumulative, par value \$100 per share:	
Authorized 48,935 shares	
Issued and outstanding 14,454 shares—Series A, 6%, callable at \$105 per share	\$ 1,445,400

Common stock, par value \$15 per share:	
Authorized 600,000 shares	
Issued and outstanding 511,500 shares----	7,672,500

Earnings reinvested in the business, in addition to amounts transferred to common stock (of the reinvested earnings at October 25, 1952, \$4,658,796 was free from the restriction on cash distributions on common stock under the long-term debt agreement)	<u>15,851,178</u>
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\$47,418,015

STATEMENT OF EARNINGS

Geo. A. Hormel & Company

Fiscal year ended October 25, 1952

SALES (less returns and allowances)-----	\$317,354,647
Less freight and express-----	11,191,764
NET SALES-----	\$306,162,883
COSTS, EXPENSES, AND TAXES-----	304,021,079
(Itemized below)	
MATERIAL COSTS AND EXPENSES	\$260,146,918
Cost of products sold, selling, administrative and general ex- penses, exclusive of items shown separately-----	\$257,683,549
Provision for depreciation and amortization-----	1,705,549
Sundry charges (including in- terest expense of \$748,405), less sundry income and credits-----	757,820
TOTAL WAGE COSTS	40,383,162
Wages and salaries, including joint earnings-----	\$ 38,215,993
Contribution to employees' profit-sharing trust-----	1,144,620
Unemployment and federal old age benefit contributions --	598,986
Group life, hospitalization, and sick leave contributions-----	423,563
TOTAL TAXES	3,490,999
State income, property, and other taxes-----	\$ 1,025,999
Federal taxes on income (no provision for excess profits tax required)—estimated---	2,465,000
NET EARNINGS	\$ 2,141,804

EARNINGS REINVESTED IN THE BUSINESS

Geo. A. Hormel & Company

Fiscal year ended October 25, 1952

Balance October 27, 1951.....		\$15,074,827
Add net earnings for the year.....		<u>2,141,804</u>
		\$17,216,631
Deduct cash dividends.....		1,365,453
On preferred stock—\$6.00 per share.....	\$ 86,724	
On common stock—\$2.50 per share.....	<u>1,278,729</u>	
Balance October 25, 1952.....		<u><u>\$15,851,178</u></u>

ACCOUNTANTS' REPORT

To the Board of Directors
Geo. A. Hormel & Company
Austin, Minnesota

We have examined the Balance Sheet of GEO. A. HORMEL & COMPANY as of October 25, 1952, and the related Statements of Earnings and Earnings Reinvested in the Business for the fiscal year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying Balance Sheet and Statements of Earnings and Earnings Reinvested in the Business present fairly the financial position of GEO. A. HORMEL & COMPANY at October 25, 1952, and the results of its operations for the fiscal year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

ERNST & ERNST
Certified Public Accountants

Minneapolis, Minnesota
November 20, 1952



